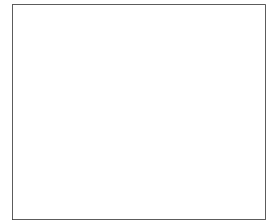


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Deputy to the Director of Central Intelligence
for Resource Management

Washington, D.C. 20505



January 31, 1980
DCI/RM 80-0008

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Admiral Daniel J. Murphy
Deputy Under Secretary of Defense
for Policy Review
U.S. Department of Defense
Washington, D.C. 20301

Dear Dan:

Your notes on my memorandum to Gene Tighe concerning Army HUMINT challenged the legitimacy of such direction from the DCI to the GDIP program manager. After our discussion, I reexamined the memorandum and its background. I agree with you that the problems with the Army clandestine program are, from one perspective, policy and managerial. On the other hand, however, they are also matters of resource management and collection tasking.

The first half of the memorandum summarizes the review of Army HUMINT clandestine collection conducted by RMS and CTS over the last few months. Sensible resource decisions cannot be made without such assessment of costs and benefits. Informing the program manager of the outcome of the review is quite proper; in fact, we would be remiss if we failed to do so.

The rest of my memorandum asks for information on the steps taken to address problems revealed in the review: unrealistic clandestine collection objectives, an inadequate system for assessing and evaluating such reporting, and insufficient coordination between the overt and clandestine detachments of INSCOM's USAOG. Again, we have a responsibility to tell the program manager what we think is required to improve the FY 1982 program request.

I should also remind you of some background in this case. In the course of the FY 1980 review of the NFIP, OMB cut the Army HUMINT program in half. We interceded with OMB to have that cut restored by promising to review the program carefully for FY 1981. Substantial RMS and CTS time and energy have gone into that review, and the Army has cooperated fully. I have personally participated in enough of

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Major Daniel J. Murphy
January 31, 1980
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that review to be satisfied that parts of the Army's HUMINT program are very cost-effective; other parts, principally clandestine, seem less cost-effective. Despite our reservations, the DCI approved the GDIP Program Manager's recommended program for Army HUMINT (Controlled) for FY 1981 as well as the Enhanced package to fund the [redacted] of clandestine agent communications.

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This staff has approached the program in a responsible manner and tried to suggest ways for the program manager to improve it. Rather than continuing this discussion of jurisdiction, the Army and DIA should not delay undertaking the remedial actions and studies outlined in my memorandum. Members of the RM and CT staffs are prepared to work with GDIP and Army program management in any way that would be helpful.

Sincerely,

[redacted]

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